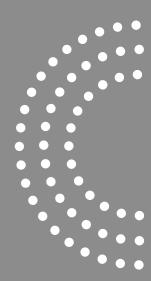
Short Term Rental Participation in Sustainable Tourism Funding John Lambeth, President & CEO



ARTNERSHIPS = PROGRESS = PROSPERI

CIVITAS



Importance of Travel & Tourism

Economic

- \$2.5T Economy, \$170B in Tax Revenue Generated
- "Front Door" of Economic Development
- Without this impact, each U.S. household would pay \$1,400 more in taxes every year.



- Breaking Down Barriers
- Greater Understanding
 of Others
- Happier Families



Employment

- Putting 1 in 10 to work
- Historically Grows Jobs Faster than Almost All Other Industries



Enviromental

- Preserves Cultural & Natural Resources of Destinations
- Brings Economic
 Benefits to Host
 - Communities

US Travel Domestic Travel Forecast

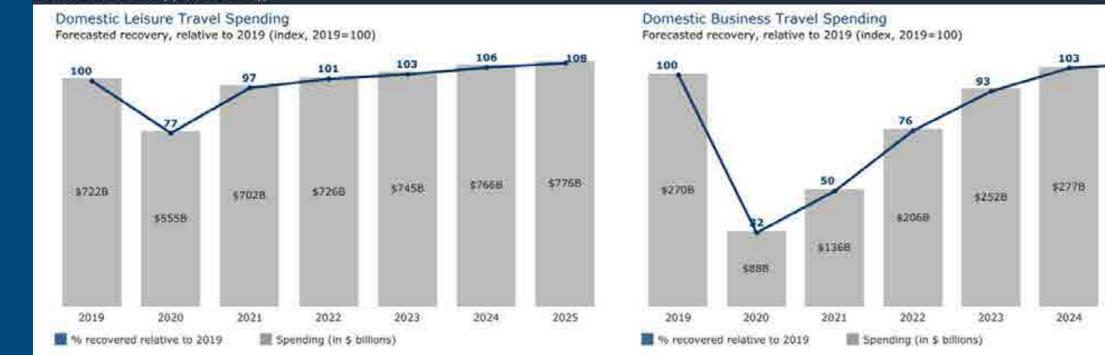
U.S. Domestic Travel Forecast Released November 2021 (updated bi-annually)

U.S. TRAVEL

105

\$284B

2025



Source: Tourism Economics (f.

SYMPHONY TOURISM ECONOMICS

The Struggle to Secure Stable & Sufficient Funding



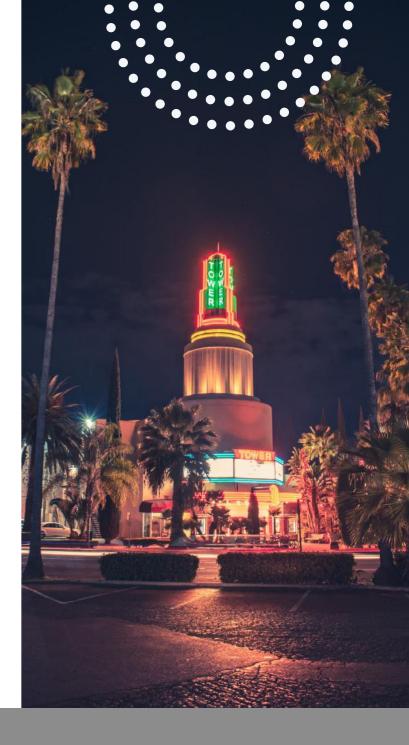
Intense Competition for Scare Public Funding

- Bed Tax, Sales Tax, Government Grants
- Strong Competitors Police, Fire, Parks RFP
- Claims that Marketing is Not Needed or Doesn't Work

Intense Competition for Private Funding

- Membership
- Partnerships

Philosophical Opposition to Funding Econimoic Development (including tourism promotion)



Tourism Funding

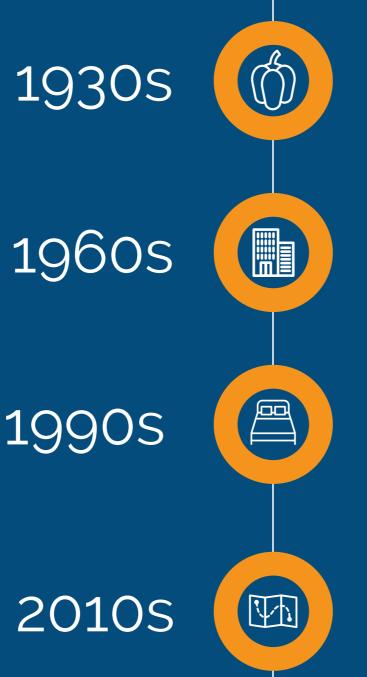


- Membership/Partnerships
- Grants
- Event revenue
- Contract services
- Licensing, Naming Rights



- Untethered allocations
- Tethered tax taxallocations
- Property Tax Increment Financing
- Grants (e.g., EDA)
- Sales tax increment financing
- Assessments (TID, Infrastruk)

Evolution of Dedicated Funding **Based on** Benefit



Agricultural Marketing Orders

Ag industry discovered the concept to pay for marketing diary, fruits, vegetables, etc. Current e.g., avocados

Downtown Property BIDs

Business Improvement District assessments based on property in a specific area used for marketing that area

Hotel-Based Districts

Lodging industry discovered the concept - marketing efforts to increase "heads in beds"

Tourism District Growth (TIDs)

Tourism industry growth: TIDs, Restaurant Improvement Districts, Wine Marketing Districts, & focused activity districts (sports, meeting space, bid fees)

Tourism Improvement Districts



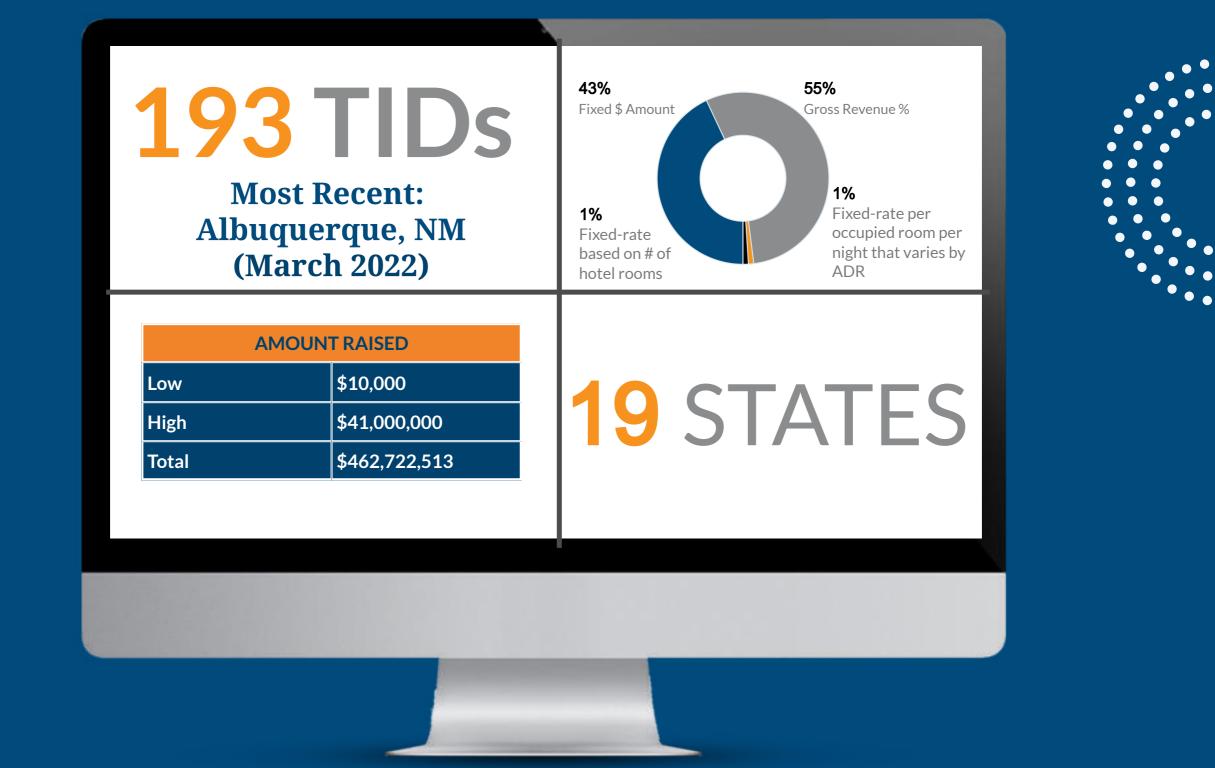




Tourism businesses pay an assessment Collected by the government

And managed by DMO

- Level playing field—no free riders
- Transparency
- Reliability
- Pass-through to customers more compelling



States on the Move

Mass (Jan '21)
Virginia (Mar '21)
Louisiana (Jun '21)
Utah (Mar '22)

Rhode Island Pennsylvania

- Illinois
- Minnesota
- New York
- Ohio
- Michigan
- Arizona
- Indiana
- Iowa



Economic Case for TIDs

Earlier this year, Tourism Economics, with the help of STR & Civitas, conducted an innovative study to demonstrate the impact of the TID on destinations. Tourism Economics selected 100 US cities - 29 cities with TIDs and 71 cities without a TID – and analyzed their data over the span of 30 years (1990-2019).

The report selected measures such as lodging performance & local economic characteristics, and examined the TID impacts on room demand, revenue, and visitor spending.



Scan to read the White Paper!



TIDs Lift Room Demand & Revenue

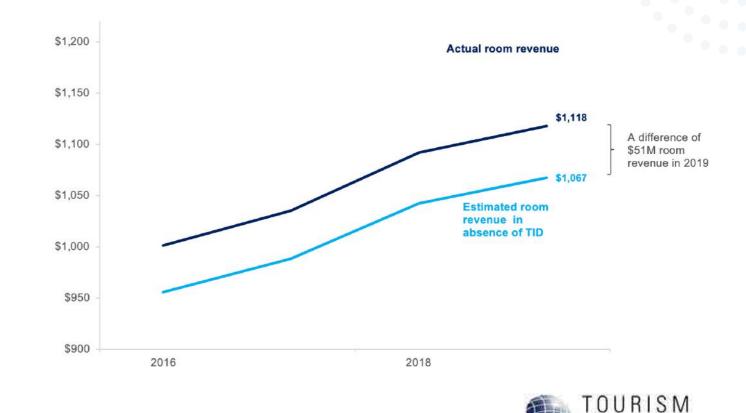
Destinations with TIDs outperform others.

- On average, TIDs produce a 2.1% lift in hotel room demand.
- On average, TIDs produce a 4.5% lift in hotel room revenue.
- TIDs drive economic impact.

Session: The Economic Case for Tourism Improvement Districts to Drive the Recovery, presented by STR Speaker: Adam Sacks, Tourism Economics

Average annual hotel room revenue

TID cities (millions)

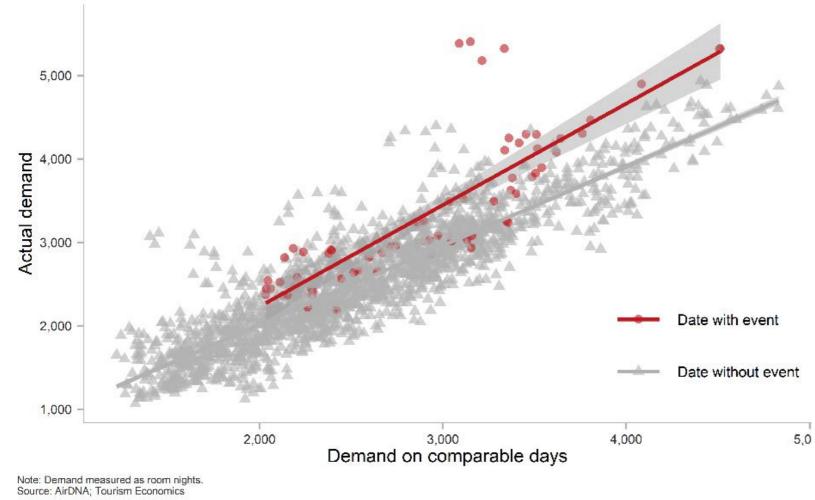


AN OXFORD REONDMICS COMPANY

Benefits to Short Term Rentals

19% increase in STR room nights booked in San Francisco during major events

Short-term rental demand: Entire place, City



San Francisco Travel generated 32,000 additional short-term rental room nights during 69 event days analyzed.



2021/2022 DMO Funding Survey

by: Civitas and the Travel Analytics Group (TAG)

Comprehensive Study about DMO Priorities & Management



- DMOs varying of varying size
 - Populations from 50,000 to 10 million
 - Budgets from \$100,000 to \$50 million
 - Question topics included
 - Priorities, KPIs, short term rentals, political support, uses of funds, challenges, and objectives

Results to be released next week!

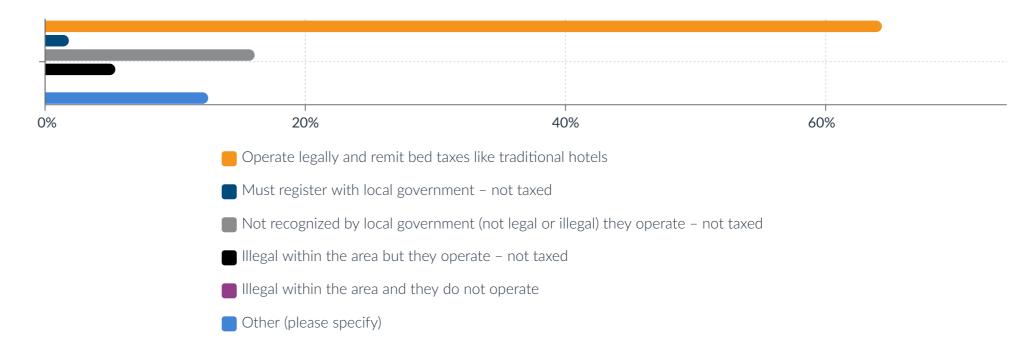


2021 DMO Funding Survey

6 in 10 Have Legally Operating & Taxed STRs

- 63% of DMO areas have legally operating and taxed Short Terms Rentals (STRs).
- Another 24% have operating STRs that are not taxed.

What is the status of short-term rentals in your destination?



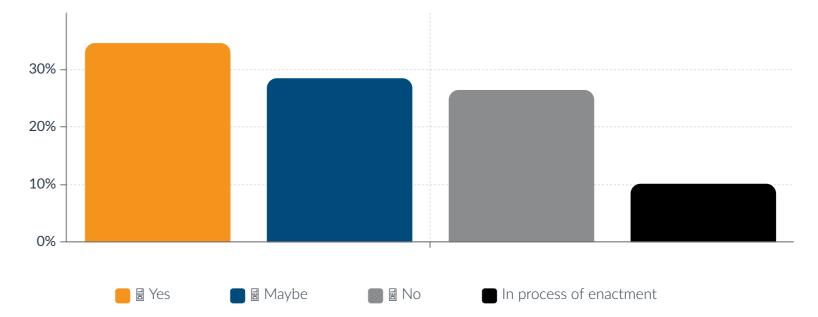


2021 DMO Funding Survey

Almost Half Taxing STRs in Next Two Years

- 10% are in Process of Enacting Taxation
- 34% of the DMOs where STRs are untaxed expect legislation to be enacted to tax them in the next two years.

Do you anticipate the local government will enact a mechanism to collect bed tax from short term rentals within the next two years?





DMO & Government View on STRs

1. Prohibit

2. Agnostic

3. Welcome



Funding Futures



The Impact & Future of Tourism & DMO Funding in Response to COVID-19

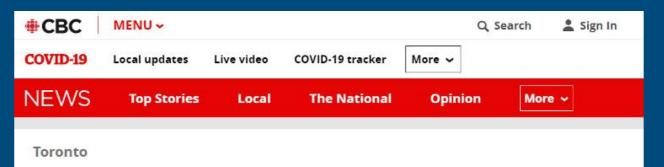
https://civitasadvisors.com/fundingfutures-crisis-response-recovery-research/



"This is a growing part of the tourism industry and lodging tax should be applied and collected from short term rentals just like hotels."

"This is a must. Should not even be a question, as they share in the benefits of the marketplace."

"Yes, this is an ongoing challenge and definitely a viable option."



Stricter bylaws for short-term rentals come into effect this week



'They could eliminate all the ghost hotel operators,' advocate says



Natalie Nanowski · CBC News · Posted: Sep 08, 2020 6:00 AM ET | Last Updated: September 8



Short Term Rental Revenue

- Vacation Rentals have been a fast-growing part of the accommodation sector.
- Can be competitive but can be complimentary accommodation vs. commercial properties: self catering, more amenities, extended stays.
- Critical added capacity around events.
- Peer to Peer platforms (esp. Airbnb) have accelerated their growth.
- COVID-19 has increased their appeal.
- Very few DMOs have had any marketing or management engagement with Vacation Rentals.
- Chance for a reset of DMO relationship to sector.





STR Inclusion - General Considerations

 Balance the views & needs of residents, long-term renters, visitors, property owners & hotels

2. Consider impacts of STR Representation on DMO Board and/or TID Board





STR Inclusion Specific Considerations

Permitting

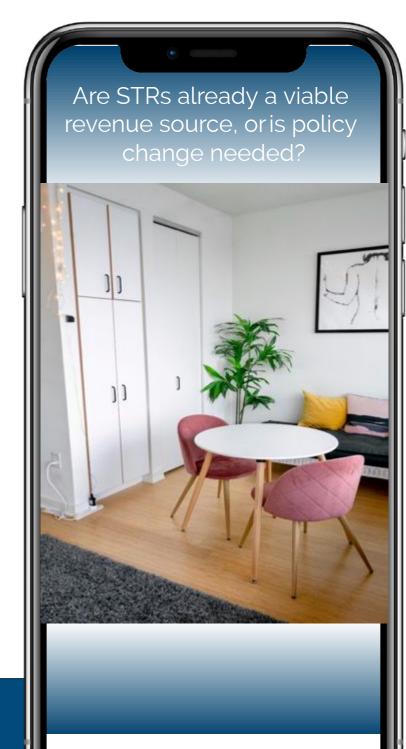
• Permitting should reflect objectives, support a productive sector & provide a foundation for revenue

Tax & Assessment Treatment

- Bed Tax
- Voluntary Collection Agreements
- Tourism Improvement Districts (TIDs)

Enforcement

• Monitoring, oversight & follow up critical to managing impact of sector & collecting available revenue



Ontario, California

 DMO Working to Include 300 to 400 STRs in Bed Tax and TID
 Bed Tax Ordinance Authorized Collection from STRs but TID Did Not

Change TID Rules to Include STRs
Enforcement Starting Now with TID with Help from Granicus
Bed Tax to Follow





Connect With Me!



Linked in





John Lambeth, President & CEO Jlambeth@civitasadvisors.com (916) 437-4300

