

# Digital Government Transformation

Understanding the Evolution Embracing the Future



# Granicus is Transforming Civic Experiences and how Government and People Connect

Serving **Engaging** Granicus Government the public's with comms that 300M +500K+ **Experience Cloud** needs & cover govt info GOVIES **PEOPLE** and services. interests since 导 1999. Across 5,500 Across the U.S. Engage Reach Inform agencies and U.K. Serve Transparent





#### **Our Mission**

"We are passionate about delivering exceptional value and experience as we help customers select, deploy, and manage technology."

#### Who WeAre

SHI helps organizations take a smarter approach to technology deployment, provision applications faster, and run efficient and effective IT operations across the data center, end-user devices, and in the cloud.

SHI provides foundational solutions that allow our customers to build resilient, agile technology-based answers to their most pressing business needs.



#### Why does what we do matter?

Technology is the greatest enabler for building sustainable, long-term growth and opportunities.

#### Housekeeping



#### Questions

Submit your questions via the Zoom Q&A console.



#### Chat

Your peers are in the chat. We encourage you to connect there!



#### Issues

Connect with us in the Q&A console and we'll get back to you ASAP.



#### gov Community

Sign up to connect, share, and learn from each other at <a href="mailto:community.granicus.com/">community.granicus.com/</a>



#### On-Demand

We will email you the link to the on-demand recording in the coming days.



#### Today's Speakers



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"In an increasingly digitized society, public administration must also realign itself [...] to meet the increasing demands of citizens and businesses."

Jurgen Lennartz – Chief of the Saarland State Chancellery

# What is a Digital Government?

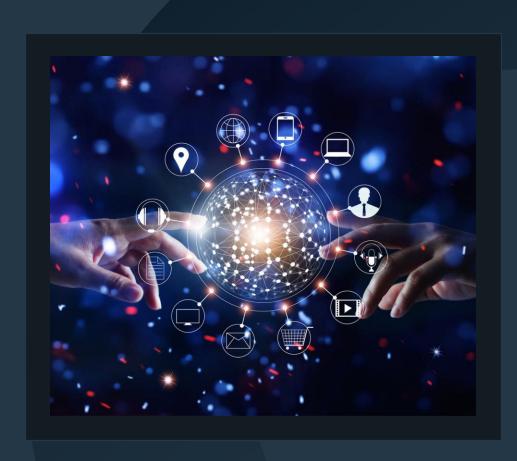


# Digital Government and Community



#### **Definitions**

#### Classifications of government digitalization



- Digitization is the process of converting analog information into a digital format.
- E-participation refers to the use of information and communication tech (ICT) to support citizens participation in government processes.
- Digital Transformation is the process of technological change.
- **Public Administration** is how leaders serve communities to advance the common good. It is the, "detailed and systematic application of the law..." Woodrow Wilson
- Public Private Partnership (PPP) is a collaborative contract between a private party and a government agency for a public asset or service.

#### Analogue Government

Closed operations and internal focus, analogue procedures

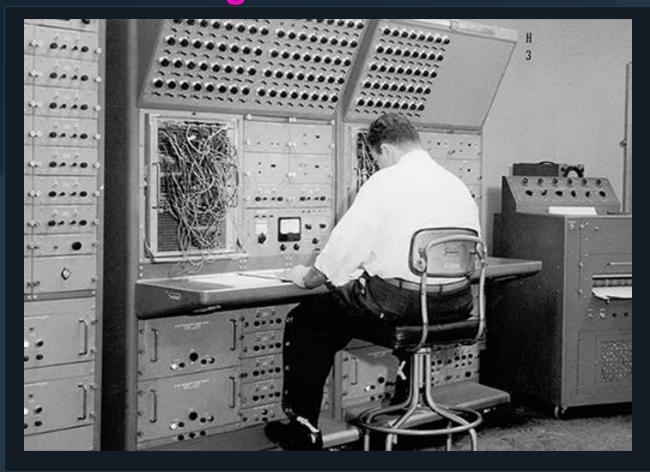
#### **E-Government**

Greater transparency and user-centered approaches, Information and communication technology (ICT) enabled procedures

#### **Digital Government**

Open and user-driven approaches, process and operational transformations

**Analogue Government** 



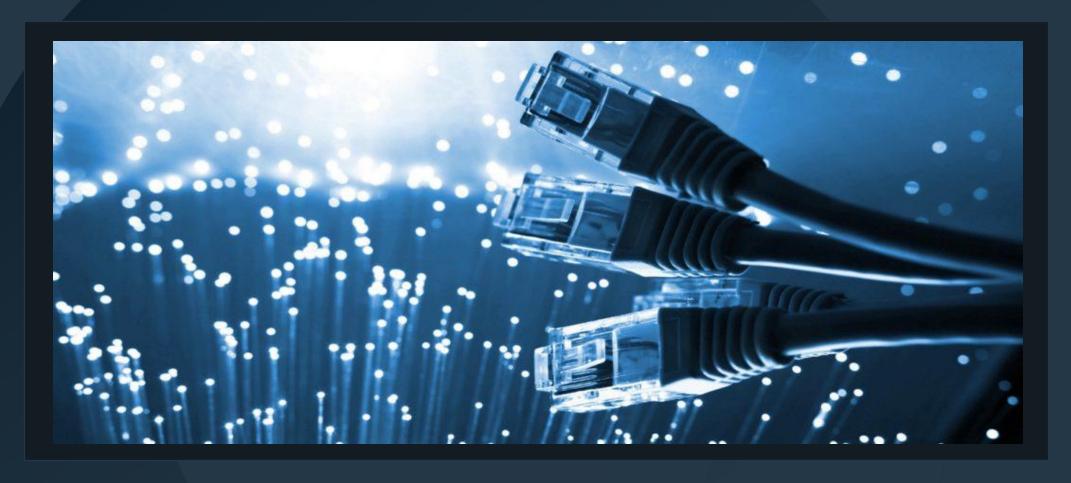
**Analogue Government** 



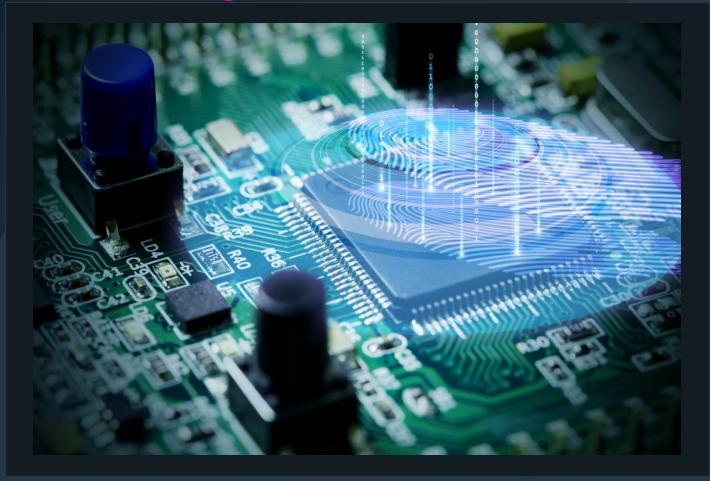
# The Historical Progression of Digital Government E-Government



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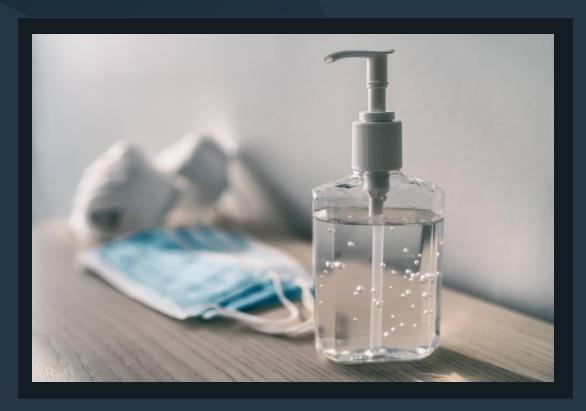


**Digital Government** 

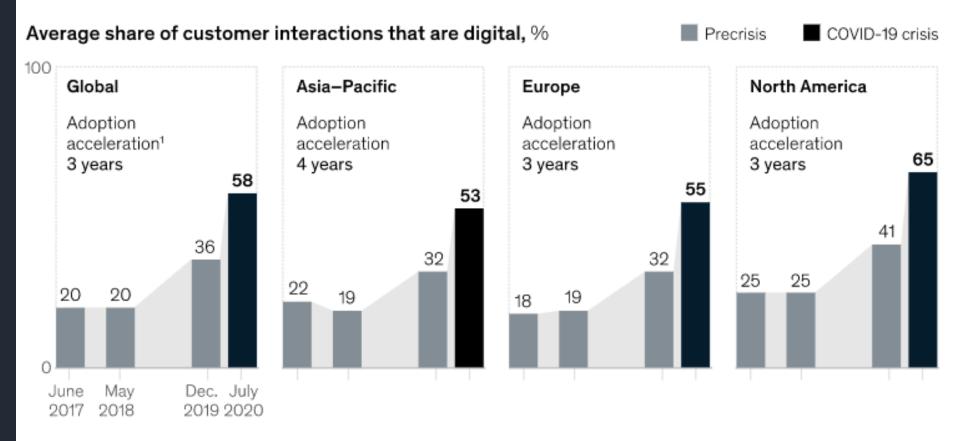


### Pandemic Fueled Innovation

- The COVID-19 Virus created a historic pivot point for the digitization of government transformation.
  - Telehealth
  - Telework
  - Courts
  - Education
  - Operations and user interface
  - Etc.



# The COVID-19 crisis has accelerated the digitization of customer interactions by several years.



Years ahead of the average rate of adoption from 2017 to 2019.

McKinsey & Company

#### Time required to respond to or implement changes, expected vs actual, number of days

Organizational changes Industry-wide changes Expected Actual Acceleration factor, multiple Increase in remote working and/or collaboration 454 10.5 43 27 Increasing customer demand for online purchasing/services 585 21.9 26.5 25 Increasing use of advanced technologies in operations 672 25.4 25 Increasing use of advanced technologies in business decision making 635 21.3 24 Changing customer needs/expectations<sup>2</sup> 511 24 Increasing migration of assets to the cloud 547 23.2 23 Changing ownership of last-mile delivery 573 24.4 21 Increase in nearshoring and/or insourcing practices 547 26.6 Increased spending on data security 449 23.6 19 Build redundancies into supply chain 537 29.6 18

Respondents who answered "entry of new competitors in company's market/value chain" or "exit of major competitors from company's market/value chain" are not shown; compared with the other 10 changes, respondents are much more likely to say their companies have not been able to respond.

2For instance, increased focus on health/hygiene.



#### Room to Grow



- Prominent Technology Services pre and post Pandemic:
  - Information and application services
  - Portals and communication
  - Identification and Authorization
  - Data collection and forms
  - Payments
  - Document Management
  - Security
  - Storage
  - Collaboration

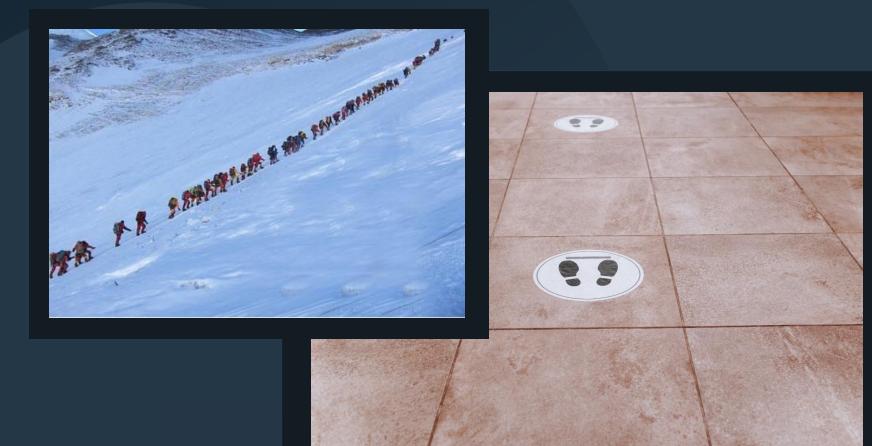


## Citizen Account



## **User Facilitation**

- Complex and time-consuming government processes can be made much easier for the citizen through a digital model.
  - Taxes
  - DMV services
  - Federal ID



#### Generational Shift

- Changing processes and accessibility
- Interactions are via Cell phones and single point usage
- Keeping up with market change to meet citizens where they are AND where they will be

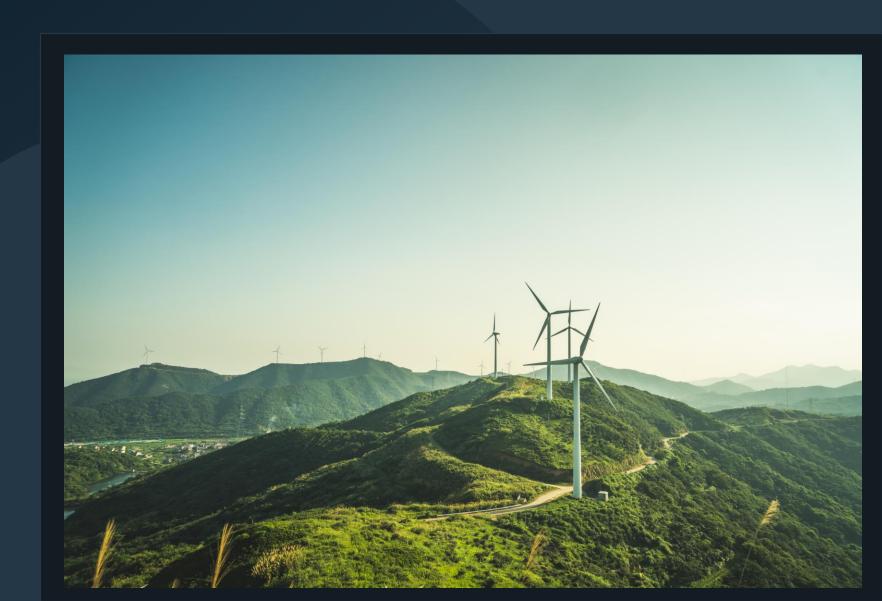
# **Cost Savings**

- A Changing Environment
  - In-person costs reduced
    - Office Supplies
    - Materials
    - Facilities
    - Equipment
  - Focus on Virtual Access
    - Remote Enterprise Licensing
    - Staff reduction



# Green and Sustainability

- Reduction of inperson costs
- Technology creates Telework
- Environmental sustainability



### **Data Retention**

- Types of Data in Government:
  - transaction records
  - contracts storage
  - system compliance
  - health care records
  - prison records
  - tax
  - adoption records



# **Government Operations**



## **Intergovernmental Collaboration**

**Multiagency Crossover Platforms** 

Community services

Parks and rec

Rental usage

Permits









# Transformation

**Evolving Government Technology** 





# Strategies Accelerating Progress

- SHI Blog: Astute local governments are betting big on smart technology and IoT
- ARPA
  - Water, sewer and broadband infrastructure
  - Replace lost public sector revenue
    - SLFRF may be used for government services up to the amount of documented revenue loss due to COVID. The final rule offers a standard allowance for revenue loss of \$10 million, allowing recipients to select between a standard amount of revenue loss or complete a full revenue loss calculation.
- IIJA
  - Mobility and transportation efficiency; Internet of Things (IoT); sensor-based infrastructure; smart traffic technologies; clean energy technologies
- SHI Grants team



## Public Sector Grants Program



Grant programs are opened each year in the USA, providing approximately \$600 billion in funding.

#### Organizations like SHI Grants Support Program Benefits

- Identify Grants That Are Right For You
- 2. Expert Consultations on the Best Grants to Pursue
- 3. Review of Grant Applications Prior to Submission

The SHI collaborates with the Grants Office, a national grants development services firm that helps public sector agencies find and secure funding.



Law Enforcement & Public Safety Entities



State & Local Governments



Nonprofit Organizations, such as Hospitals



K-12 Schools & Districts



Higher Education



**Tribal Entities** 



## **Market Trends**

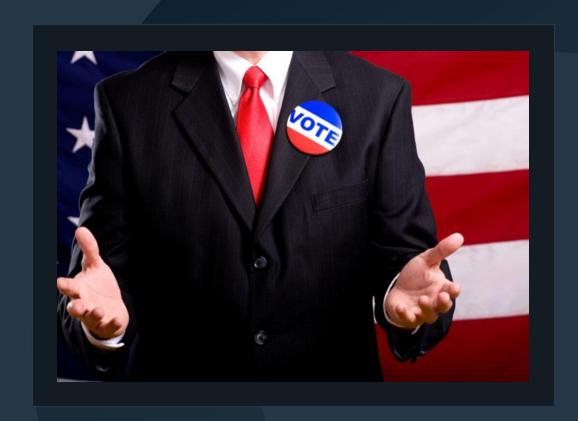
"This has allowed governments to focus more on the business of governing and less on the business of maintaining servers and systems."



# Risks in Digital Governments



### **Political**



- Long term project that may take longer than a singular term
- This may be perceived externally as an expansion of government

# Steps for Successful Digital Government

- 1. Cultivate an open culture
- 2. Create networks
- 3. Clarify legal framework and data protection
- 4. Change perspective
- 5. Create a horizontal information flow
- 6. Promote vertical collaboration

# **Necessary Outcomes**

- Improve the quality of government services to the public.
- Optimize administration services to increase efficiency.
- Improve processes within and between offices and authorities.
- Minimize costs.
- Increase transparency.
- Encourage citizen participation.

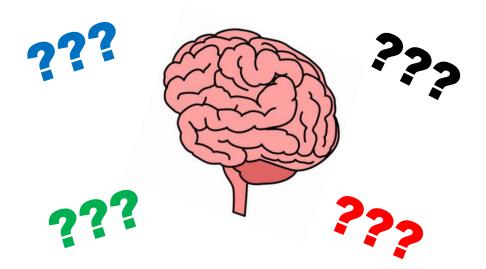


# Digital Government – What comes next?



# FOMO FOR GOVERNMENT IS REAL TOO!!!





#### Some questions that might be going through your heads right NOW:

- How much should I spend to prioritize digitizing many of the services and offerings for my constituents?
- How do I build a case around budgeting for any of these particular strategies?
- Where do I even start?
- Has anyone else been successful tackling these initiatives or transformation projects?

#### City of Olathe, Kansas

Goal: Modernize the way its government operated



Average time for most < 2 MIN residents to find what they</p> need on the website

× 2660%

Increase in total subscribers



After adding agendas to the website, traffic—on that page alone—doubled (up from 8K)



"Olathe's success can also be measured by its ability to continue evolving and adding to its experience, knowing everything will work seamlessly together because we have an interconnected, platform solution."

Scott Meyer, Digital Programs Manager











#### City of Grand Rapids, MI

Goal: Reduce walk-in traffic by enabling more online services



257+

new online services enabled on website

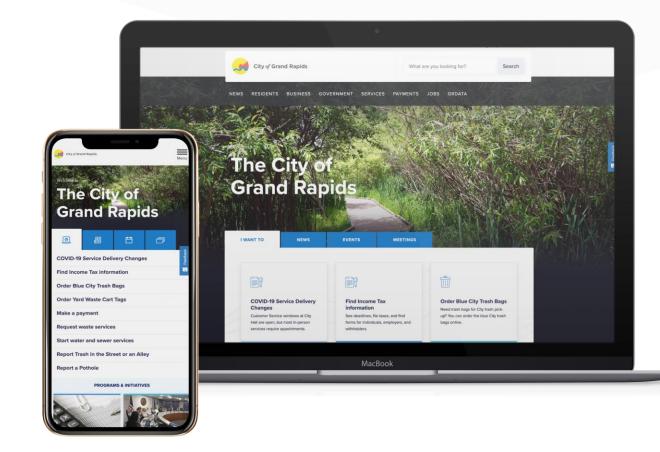


20%

reduction in walk-in traffic across 235 new services



savings from reducing walk-in traffic and increasing online payments





#### Maricopa County, AZ

Agility and Resilience in a Post-COVID World

8,300

#### Online Requests

The website facilitated over 8,300 requests through the virtual assistant in 4 months

The Maricopa County Clerk in Arizona uses **govAccess** as a CMS that facilitates integration and publishing with minimal IT support.

65%

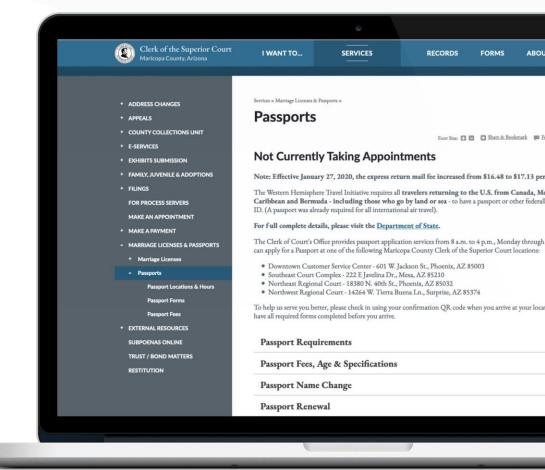
#### **Less Staff Intervention**

A better digital experience saved **hours of staff time** on service requests

1.4M

#### **Pageviews**

In 6 months. The most popular pages include marriage licenses and court records.



#### Case Study: State of Oklahoma

Goal: Rapidly replaced collapsing unemployment site amid a surge in traffic.

22 100 K Active users

From final requirements (1) 24hrs to delivery of PUA

Claims filed weekly

Billion paid out



"Granicus will probably solve 95 percent of all our state issues involving transactions instantly."

David Ostrowe, Secretary of Digital Transformation and Administration for the Office of Management and Enterprise Service, Oklahoma









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